

AIRBUS

FUTURE FLIES GREEN

SUSTAINABILITY

REPORT

2025





MESSAGE FROM THE CEO

As we look toward the future of flight, sustainability remains the defining force shaping every decision we make at Airbus. The past year has reaffirmed our collective responsibility to accelerate the transition toward cleaner, safer, and more inclusive aviation. This journey is not just a technological challenge, but a human one demanding collaboration, courage, and innovation at every level.

In 2025, we achieved key milestones on our path to decarbonization. From advancing the development of our ZEROe hydrogen-powered aircraft to increasing the use of Sustainable Aviation Fuel (SAF) across our test fleets, we are proving that the future of flight can be both sustainable and scalable. Our commitment to reaching net-zero carbon emissions by 2050 continues to guide our investments, our partnerships, and our innovation priorities.

Sustainability at Airbus extends beyond carbon. It is about how we treat our people, how we source our materials, and how we design products that respect the planet's limits. We are embedding circularity into our manufacturing processes, reducing waste, and empowering our suppliers to adopt the same responsible practices that define our own.



Guillaume Faury

GATE A1

AIRCRAFTS

Airbus designs, manufactures and delivers a comprehensive portfolio of fuel-efficient aircraft and services to meet its customers' operational needs. The clean-sheet A220 Family offers unmatched efficiency in regional markets. The A320 Family is the world's most popular single-aisle aircraft, with the most recent A321XLR extending operational range to address emerging customer requirements. In medium- and long-haul operations, the widebody families of A330neo and A350 provide advanced technology benefits.

AIRBUS STRATEGY

Resilience

By optimising and de-risking the Company's end-to-end production system while broadening the profit base. Industrial and economic resilience are key to operating in a volatile environment.

30%

Innovation

By preparing the upgrades of best-selling products and the development of breakthrough next-generation products.

Sustainability

By reducing the environmental footprint of the Company's activities, by offering products and services which help nations protect citizens, defend sovereignty and advance global security, and by doing business in a way that benefits society..

REDUCING THE ENVIRONMENTAL FOOTPRINT OF AIRBUS' OPERATIONS

 **-25% WATER RENEWAL**

**0% PROGRESSIVELY ABSORB
RAMP-UP IMPACTS**



 **-63% CO2 EMISSION**

-20% WASTE COLLECTION



Sharklet
(increase fuel efficiency)

Light

Slat
(same as Flap)

Spoilers and
Hydraulics
(to slow down)

Aileron
(control
roll/turns)

Track Fairing
(aerodynamic efficiency)

Flap
(increase
lift+drag)

Inner Flap

SKILLED WORKFORCE

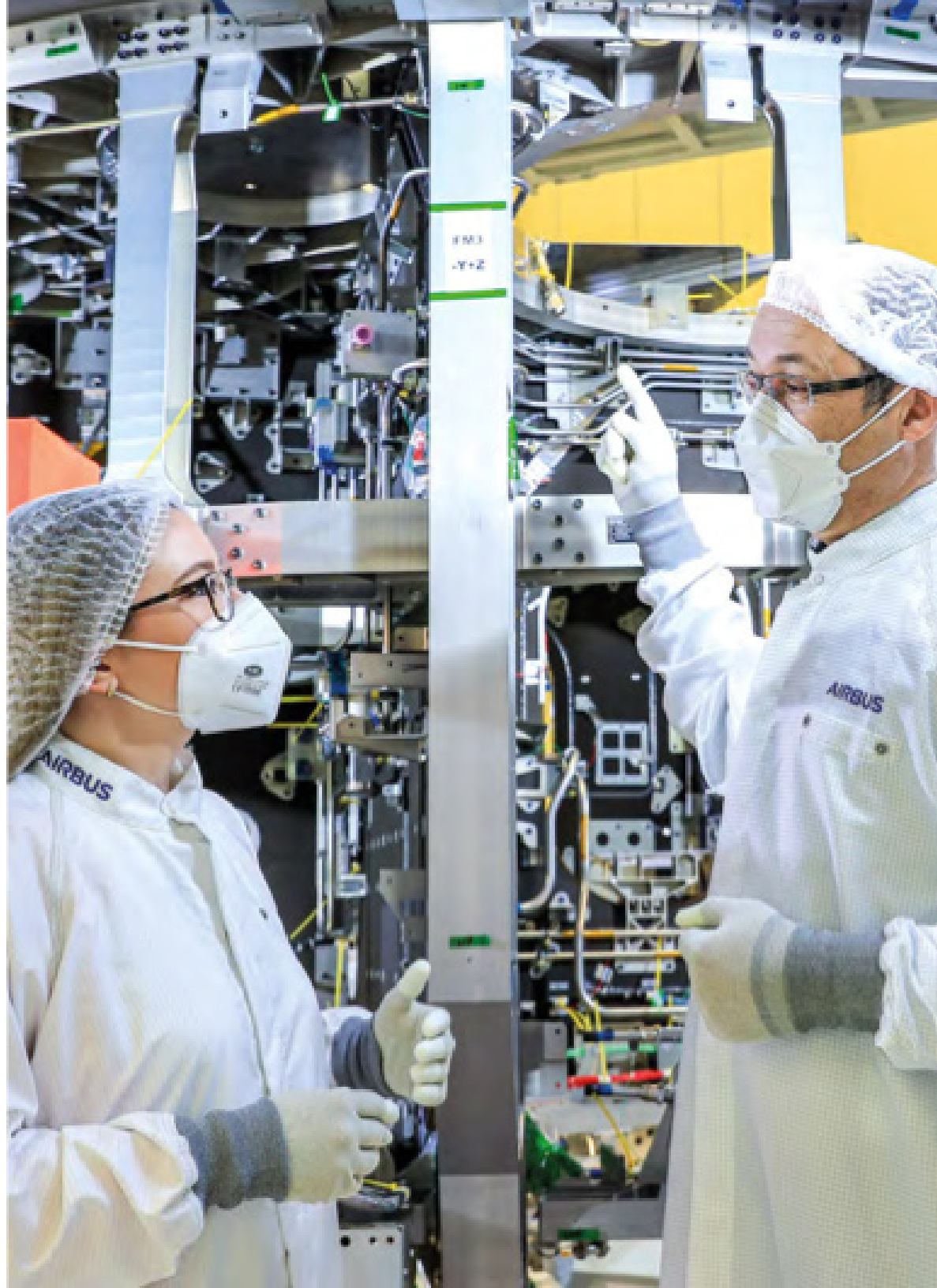
Airbus employs a diverse and highly skilled workforce of over 150,000 people globally, representing a wide range of expertise and contributing to the Company’s success as a global leader in aerospace

CONNECTING PEOPLE WITH TOURISM

with 58% of international tourists arriving by air in 2023,aviation is essential for cultural exchange and economic development.

STRENGTHENING STAKEHOLDERS RELATIONSHIPS

Airbus prioritises responsible business practices and describes its activities for the benefit of a wide range of stakeholders. Regulators, ratings agencies and shareholders see Airbus’ activities clearly expressed and reported inline with established frameworks, standards and regulations.



ASIA
PACIFIC
6%

OCEANIA
3%

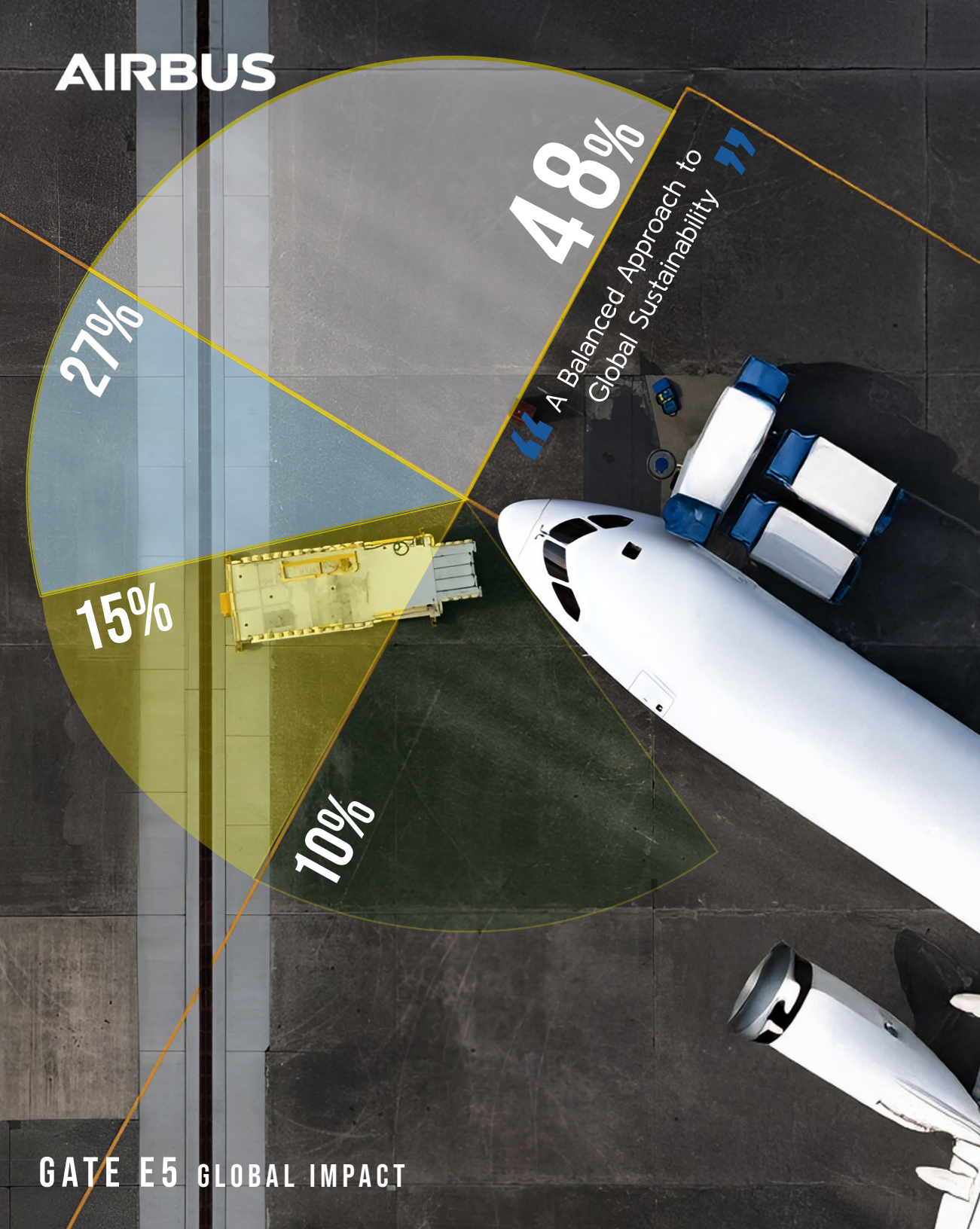
Middle
east
6%

CIS
3%

Europe
4.6%

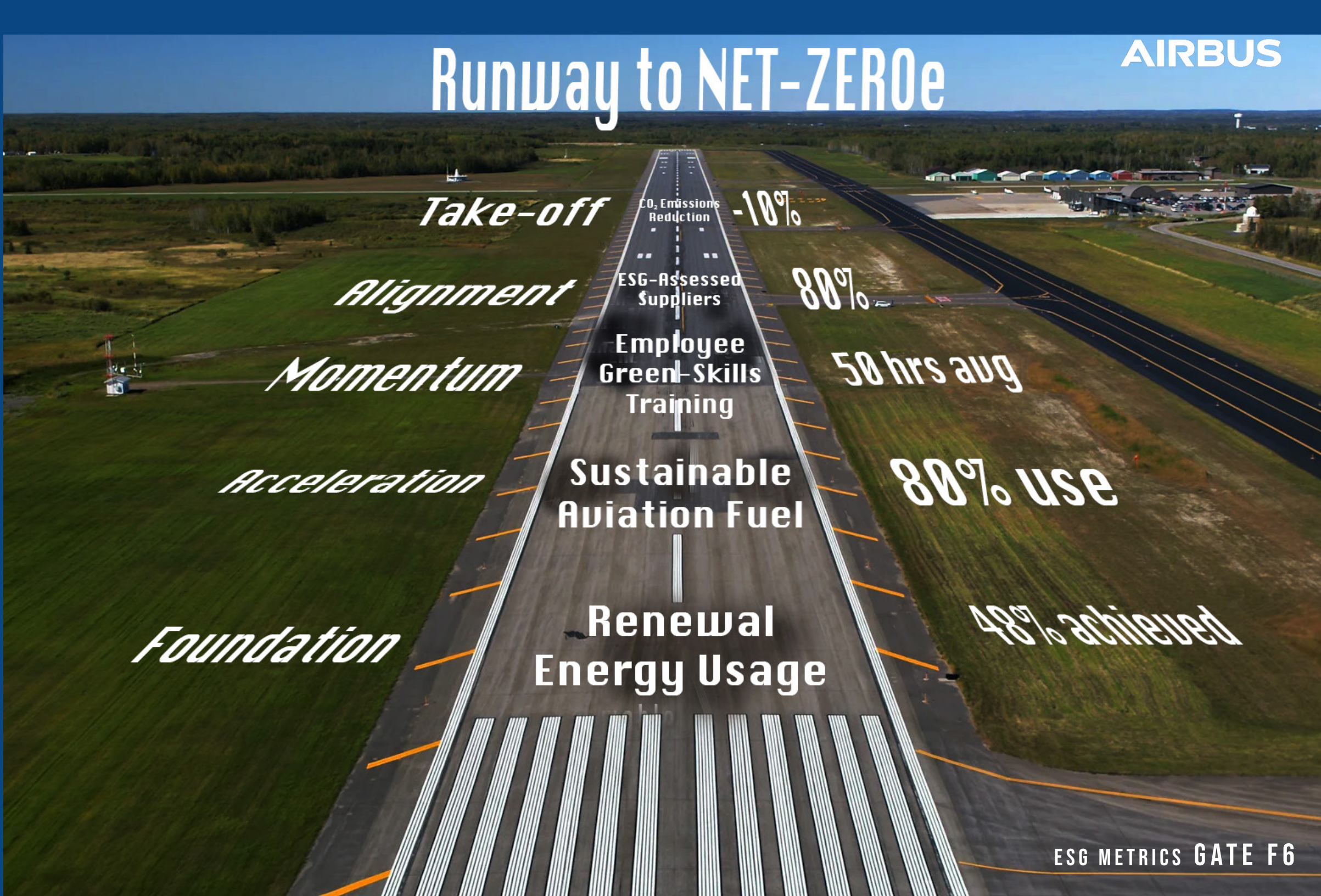
Latin
America
2%

North
America
4%

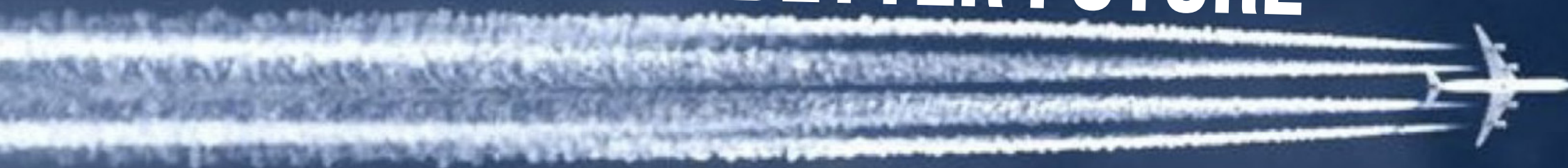


GLOBAL SITE ENERGY SOURCES

Renewable Electricity	48% (Toulouse, Hamburg, and Broughton facilities operate on over 90% renewable electricity.)
Natural Gas	27% (Efficiency projects at Toulouse and Hamburg sites already reduced gas use by 15% between 2022–2025)
District Heating & Cooling	15% (The Hamburg and Getafe (Spain) sites recover waste heat from manufacturing lines to feed local district systems)
Other/Transitional Fuels	10% (Waste-to-energy conversion projects in North America turning production residues into heat energy)



JOURNEY TO BETTER FUTURE



AIRBUS